



# Introduction



- Motivation: Rural Poverty Reduction
  - Overcome borit gogae, or barley hump
- Background of the SU Movement
- Three Key Policy Strategies
  - Maul, the movement unit; Saemaul leaders of both gender; and Incentive-oriented government support
- Saemaul Undong Process in Three Stages
- Analysis through Schumpeterian lens within
  CDD Framework

# **Background of the SU Movement**

Syngman Rhee: The 1949 Agrarian Land Reform Law

- cf. North Korea's agrarian land nationalization
- No more tenant tillers in the village since 1950

#### **Precedent Experiences**

- Early NGO CDD movements: 4-H club, Farmers' Association etc.
- Small-scale CDD programs in 1953 suggested by UN Commission for the Unification & Rehabilitation of Korea
- National Reconstruction Movement in 1961
- Six-Year Rural Development Plan (1966-1971) in 1965

#### **Launch of the SU Movement**

- Park Chung Hee speech on April 22, 1970







# **Three Key Policy Strategies**

# Strategic Unit

- Maul, primary unit of rural community
- SU participation: 33,267 villages in 1971, 36,271 villages in 1979



### Organizer

- Saemaul leaders from both gender
- The Village General Meeting



### **Government Subsidizing Method**

- Categorization: Basic, Self-help, Self-reliance villages
- "Heaven helps those who help themselves" strategy

# **Community Participation**

## Administrative Arrangement



- Saemaul Office under Bureau of Local Affairs at Ministry of Home Affairs
- Saemaul Promotional Councils in Central, Provincial, County, Town, Village levels
- Communal Empowerment
  - Village General Meeting
  - Sinbaram, Korean-style social capital formation
- Schumpeterian Analysis

# **Administrative Arrangement**

### **National Leadership**

- Park Chung Hee from a poor rural community
- Authoritarian political influence

## **Excellent Bureaucracy**

- Elite civil servants
- Incentive for the Saemaul officers

#### **Educated Mass**

- Literacy
- Higher education
- Role of educated women



# **Communal Empowerment**

## **Village General Meeting**

- Grassroots democracy
- Younger generation leadership
- Evaluation of women's role



#### Sinbaram Volunteerism

- Korean-style social capital formation from traditional rural community team-building spirit
- Western-style social capital formation from trust, networks, and social norms

# **Civic Capacities**



- Ideological Reform
  - Saemaul spirit: diligence, self-help, and Cooperation
- Saemaul Leaders
  - Volunteer without payment, elected, male & female
- Saemaul Education
  - Camp-in training at Training Institute for Saemal Leaders
- Generation, Gender, and Social Status
- Schumpeterian Analysis

# **Ideological Reform**

#### **National Confidence**

- Can-do spirit
- Industrial SU movement

### **Ownership Consciousness**

- Volunteerism
- Urban SU movement

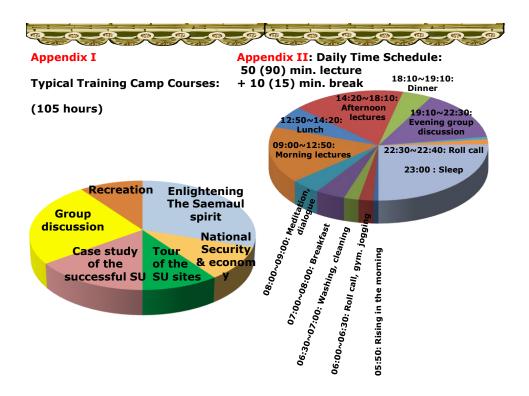
#### Vision-Oriented Life

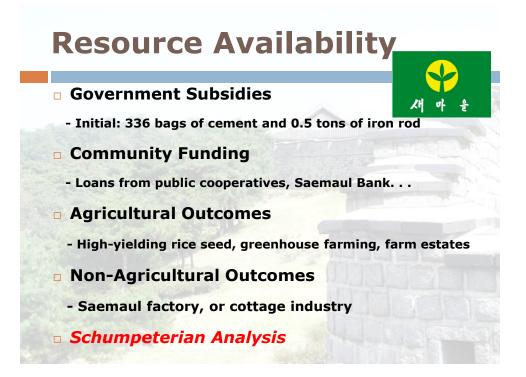
- From defeatism to hope
- Saemaul spirit of diligence, self-help,
  & cooperation



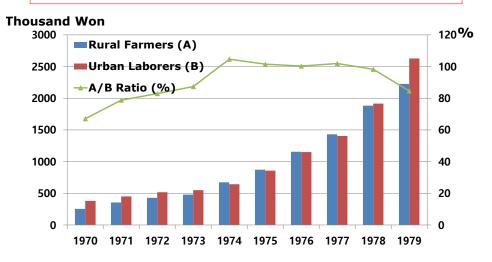


[Anti-gambling campaign]





# Average Annual Household Income Transition **Rural Farmers** versus **Urban Laborers**



Adapted from Economic Planning Board and Ministry of Agriculture & Fishery of Korea

# **Conclusion**



# Some Theoretical Findings

- Administrative arrangements & communal empowerment
- Ideological reform thru education: creative destruction
- Saemaul leader: entrepreneur-innovator
- Incentive-oriented government subsidies

## Implications

- Administrative arrangements & communal empowerment
- Ideological reform thru Saemaul education
- Minimal role of state for endogenous source of growth

